

The Hong Kong and China Gas Company Limited (0003.HK)

2026 Interim Results

18 August 2026



Restructuring to Unlock Value

- Dual growth drivers: **Utility & Growth Business**
- Green Fuels deployed across “marine, land and air”
- Successfully attracted investors to facilitate business expansion

Diversified Layout; Scaled-up Development

- Green fuels (green methanol, SAF, zero-carbon parks and PV generation) included in the 15th Five-Year Plan to expand scale and profitability of growth businesses
- National strategies to expand domestic demand, boost consumption and support steady growth of Towngas Lifestyle



Utility Business

Hong Kong Gas Business

- Gas sales volume dropped by 3.5% YoY amid high temperature & outbound trips
- Successfully increased basic tariff by HK1.25 cents (+4.4%) and increased monthly maintenance charge by HK\$1. Incremental annual revenue: ~HK\$0.4 billion
- The first green hydrogen facility using biogas is scheduled to commence operation in Q4

Mainland Gas Business

- Diversified sourcing optimised gas supply costs
- Cost pass-through steadily completed with dollar margin increased by 0.01 RMB/m³ to 0.55 RMB/m³. Incremental revenue: ~RMB0.2 billion
- “Gas+” energy efficiency business momentum sustained, driving gas sales volume up to 0.11 billion m³. Incremental revenue: ~RMB0.4 billion

Mainland Water and Environment

- Water and solid waste volumes increased by 2% and 5% respectively, driving net profit growth
- Expanded value-added services including operation trusteeship via asset-light model
- Optimised intelligent management and scheduling, delivering sustained improvement in operational efficiency

Growth Business



Advanced Biofuels

- Market demand unfolded, sales volume doubled YoY
- Zhangjiagang plant: stable operations. Malaysia plant: trial production on track. Total annual designed production capacity: 770,000 tonnes
- Actively expanding into Asia-Pacific markets and diversified application scenarios such as data centres



Green Methanol

- Sales volume: ~3,200 tonnes
- Foshan project construction starts this year
- Advanced green methanol bunkering in Hong Kong in line with government green policies



Renewable Energy

- Completed 0.24 GW of AuM, bringing cumulative AuM to 1.5 GW with total financing of RMB5.5 billion
- Developed high-quality projects. Annual target: 1 GW PV grid-connected
- Asset-light business achieved rapid growth



Extended Business

- Deepened community service network and expanded business channels
- AI-driven service upgrades to boost customer loyalty
- Revenue increased by 11% YoY, alongside sustained solid financial performance

Utility Business		Growth Business		
Hong Kong	Mainland	Green Fuels	Renewable Energy	Extended Business
<u>Gas Sales Volume</u> (TJ)	<u>Gas Sales Volume</u> (billion m³)	<u>Advanced Biofuels</u>	<u>Accumulated PV Grid-connected</u> *	<u>Customer Coverage</u> * (million)
14,414 -3.5%	18.60 Remains Steady	(thousand tonnes)	3.0 +0.2	47.03 +0.705
Equivalent to ~0.4 Billion m³ of Natural Gas		Annual Production		
	<u>Customers</u> * (million)	Capacity: 770		
	44.96 +0.69	Sales Volume: 320		
<u>Customers</u> * (million)	<u>City Gas Dollar Margin</u>	<u>Green Methanol</u>	<u>PV Generation Volume</u>	<u>Kitchen Appliance Sales Volume</u> (million units)
2.07 +0.015	(RMB/m³)	(thousand tonnes)	(billion kWh)	
	0.55 +0.01	Annual Production	1.32 +12%	Hong Kong: 0.15
	Incremental revenue: ~RMB0.2 billion	Capacity: 100		Mainland: 0.27
<u>From August 2026</u>	<u>Water Volume</u> (billion tonnes)	Sales Volume: 3		Total: 0.42 +0.02
Basic Tariff +4.4%	0.80 +2%		<u>Electricity Trading Volume</u> (billion kWh)	
Monthly Maintenance Charge +1	<u>Environment (Solid Waste)</u>		7.23 +99%	
HK\$/household	(million tonnes)			
Incremental annual revenue: ~HK\$0.4 billion	0.83 +5%			

Financial Highlights

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Business Review

■ Utility Business

- Hong Kong Gas Business
- Mainland Gas Business
- Mainland Water and Environment

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■ Growth Business

- Green Fuels
- Renewable Energy
- Extended Business

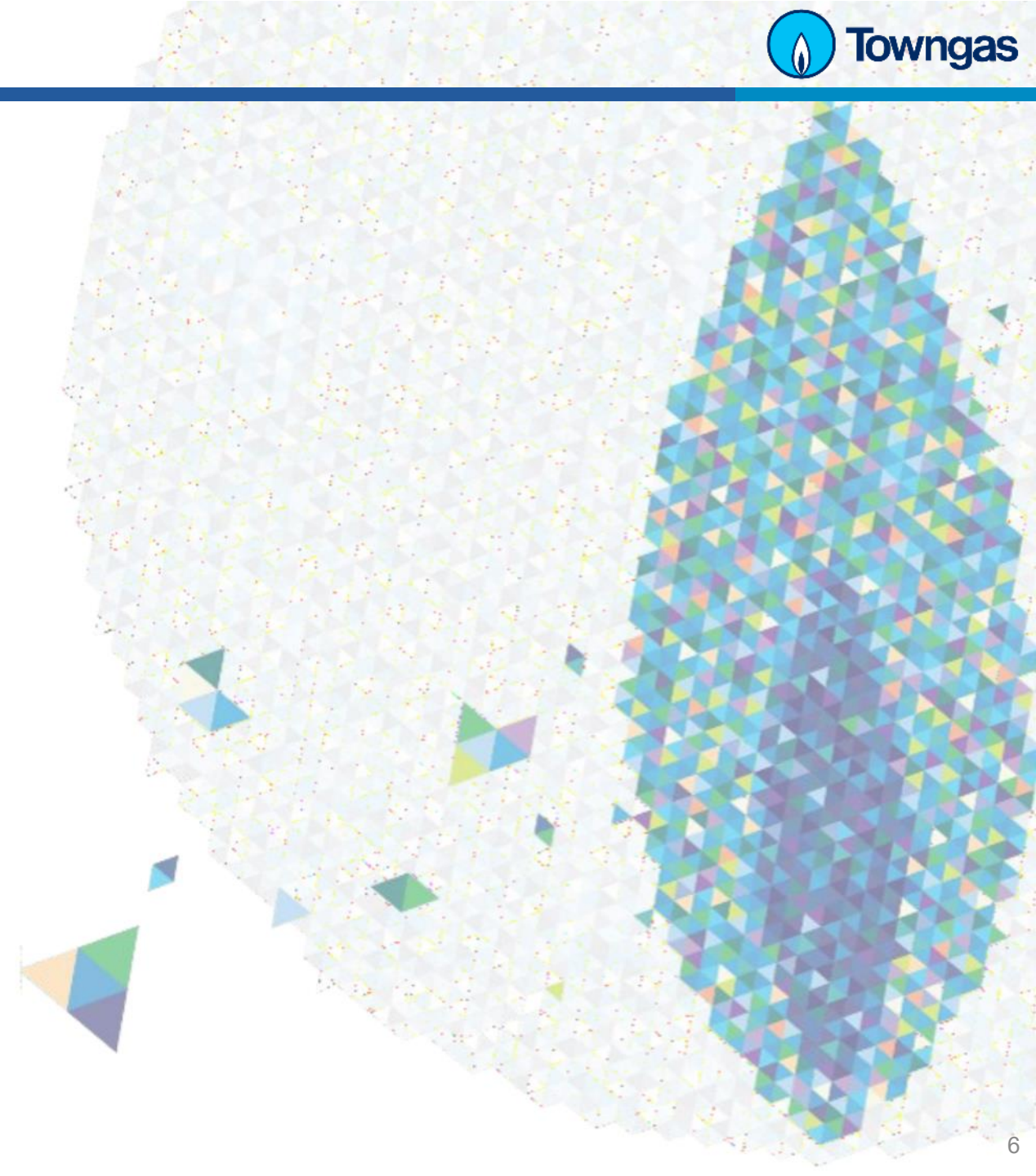
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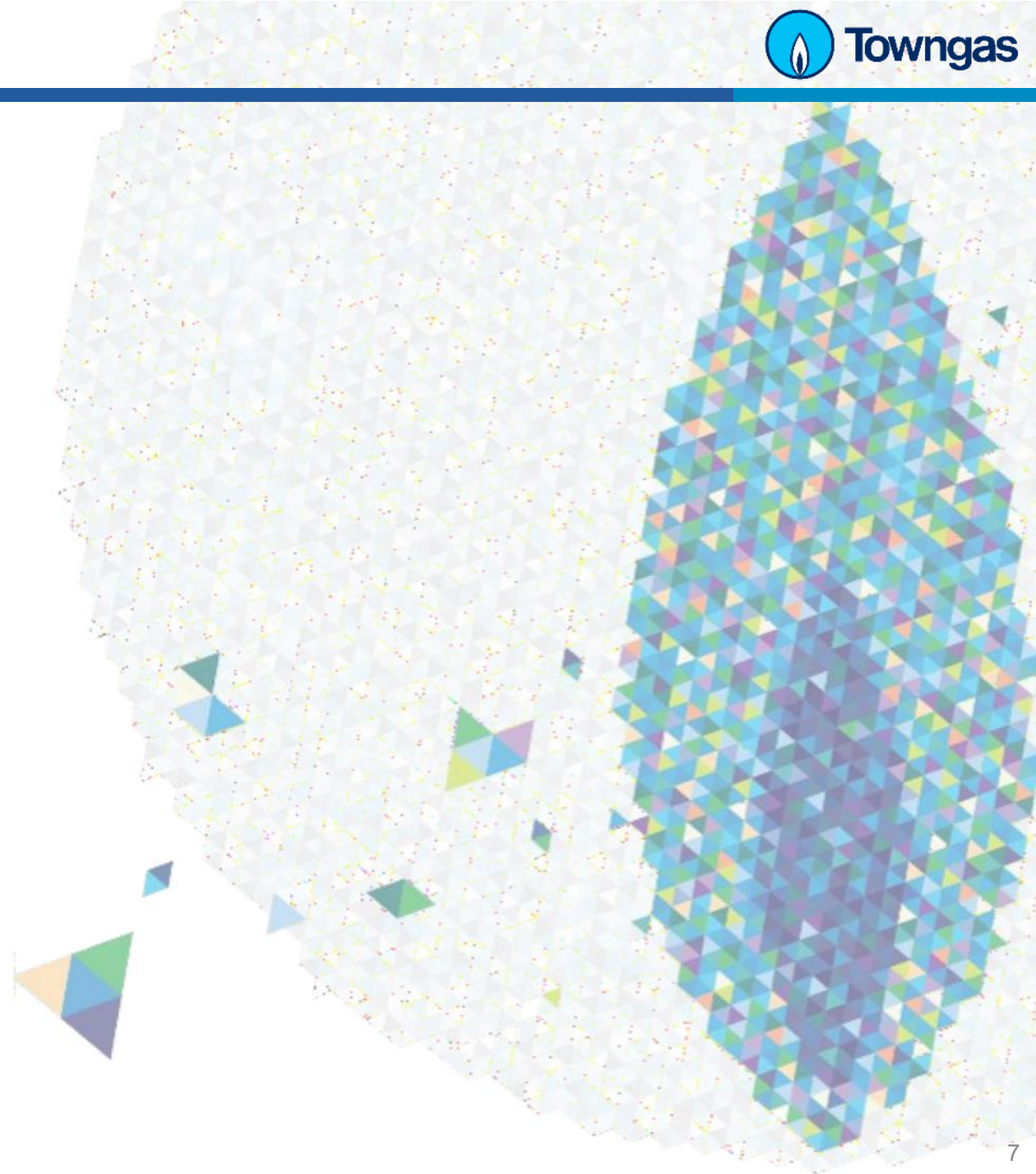
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ESG & TERA-Award

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Financial Highlights



2026 Interim Operating Profit after Tax

(Unit: HK\$ million)

Utility Business		Growth Business			Others
Hong Kong	Mainland	Extended Business	Renewable Energy	Green Fuels	Rental, Telecommu- nications
2,046	1,686	269	52	542	151
	(Towngas: 1,405) (Huayan Water: 281)	(Towngas Lifestyle: 307)	(1083.HK: 80)	(EcoCeres: 634) (VENEX: -92)	(Rent: 218) (Others: -67)
-5%	+8%	+8%	-55%	EcoCeres Achieved Strong Growth	+40%

Operating Profit after Tax: 4,746 million +19%

Profit Attributable to Shareholders: 3,640 million +23%

(Unit: HK\$ million)	1H2025	1H2026	Change (%)
Revenue	27,514	29,526	+7
Operating Profit after Tax	3,996	4,746	+19
Corporate Financial Expenses	(763)	(789)	-3
Core Operating Profit	3,233	3,957	+22
Profit Attributable to Shareholders	2,964	3,640	+23
Basic Earnings per Share (HK Cents)	15.9	19.5	+23
Interim Dividend per Share (HK Cents)	12.0	12.0	Remains Steady

(Unit: HK\$ billion)	Dec 2025	Jun 2026
Total Assets	163.6	168.0
Net Assets	71.4	72.7
Total Borrowings	59.7	62.5
Less: Cash	6.6	8.5
Net Borrowings	53.1	54.0
Net Gearing Ratio*	43%	43%

*Note: Net Debt / (Net Debt + Net Assets)

Credit Rating:



A-

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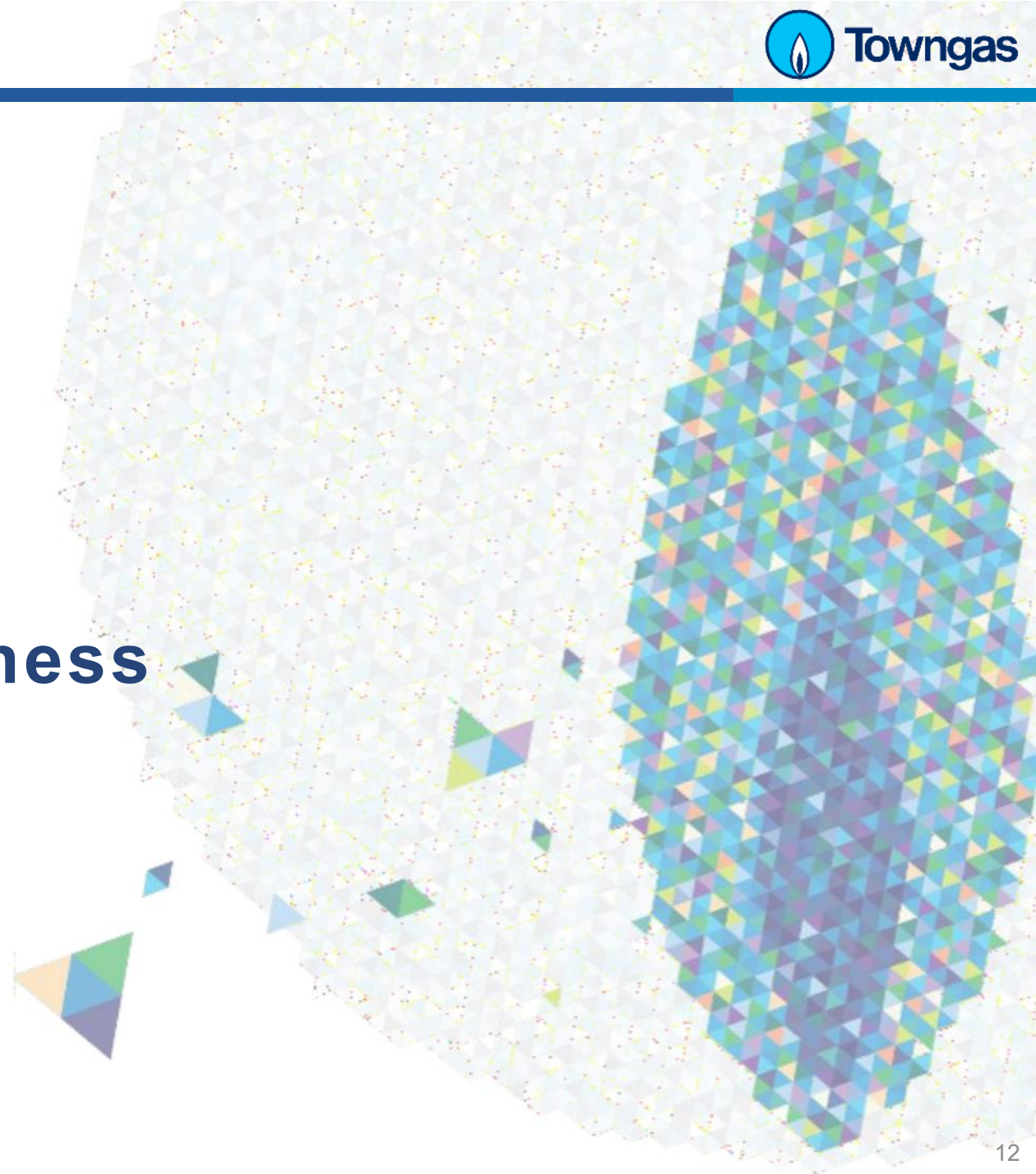
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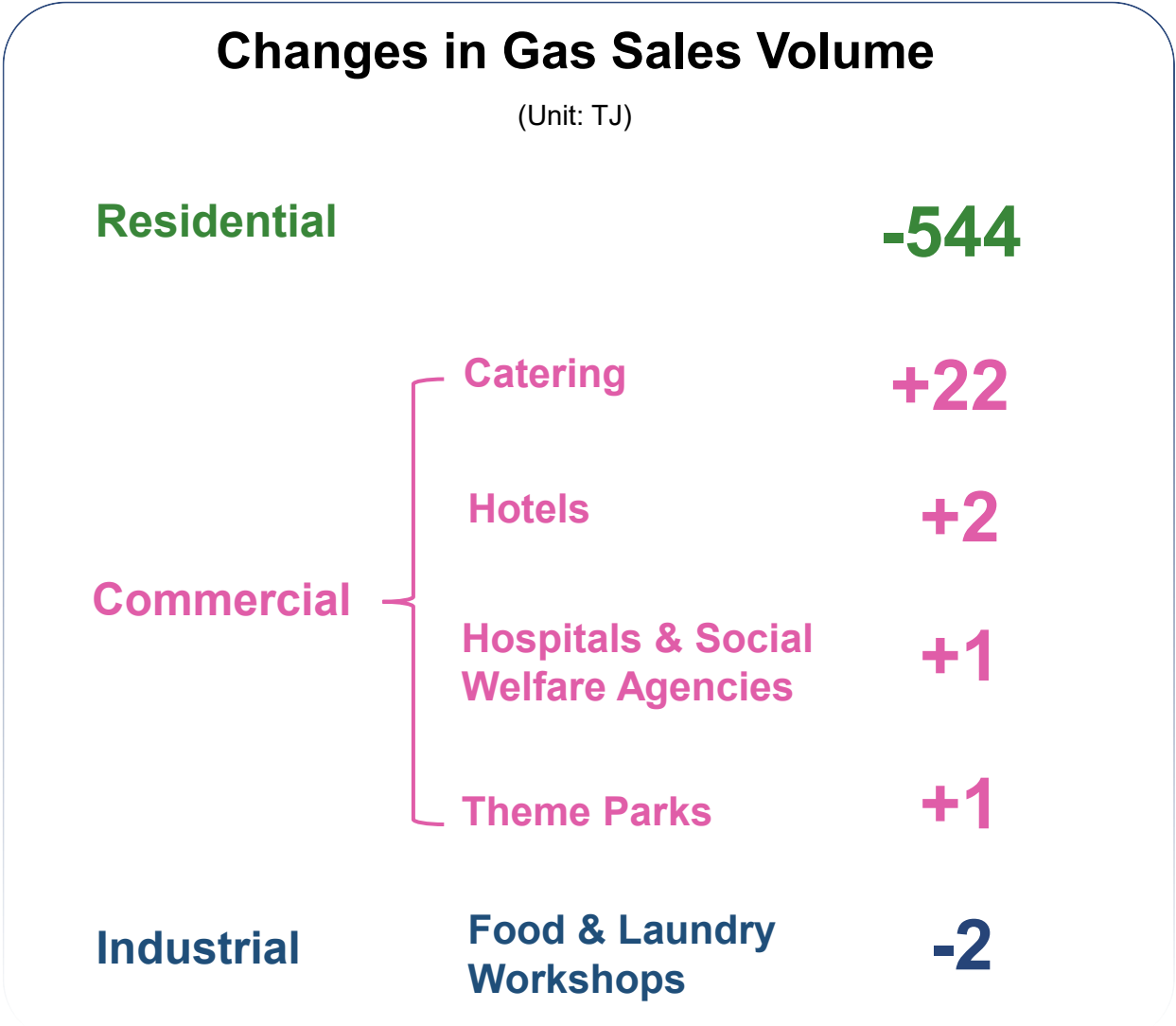
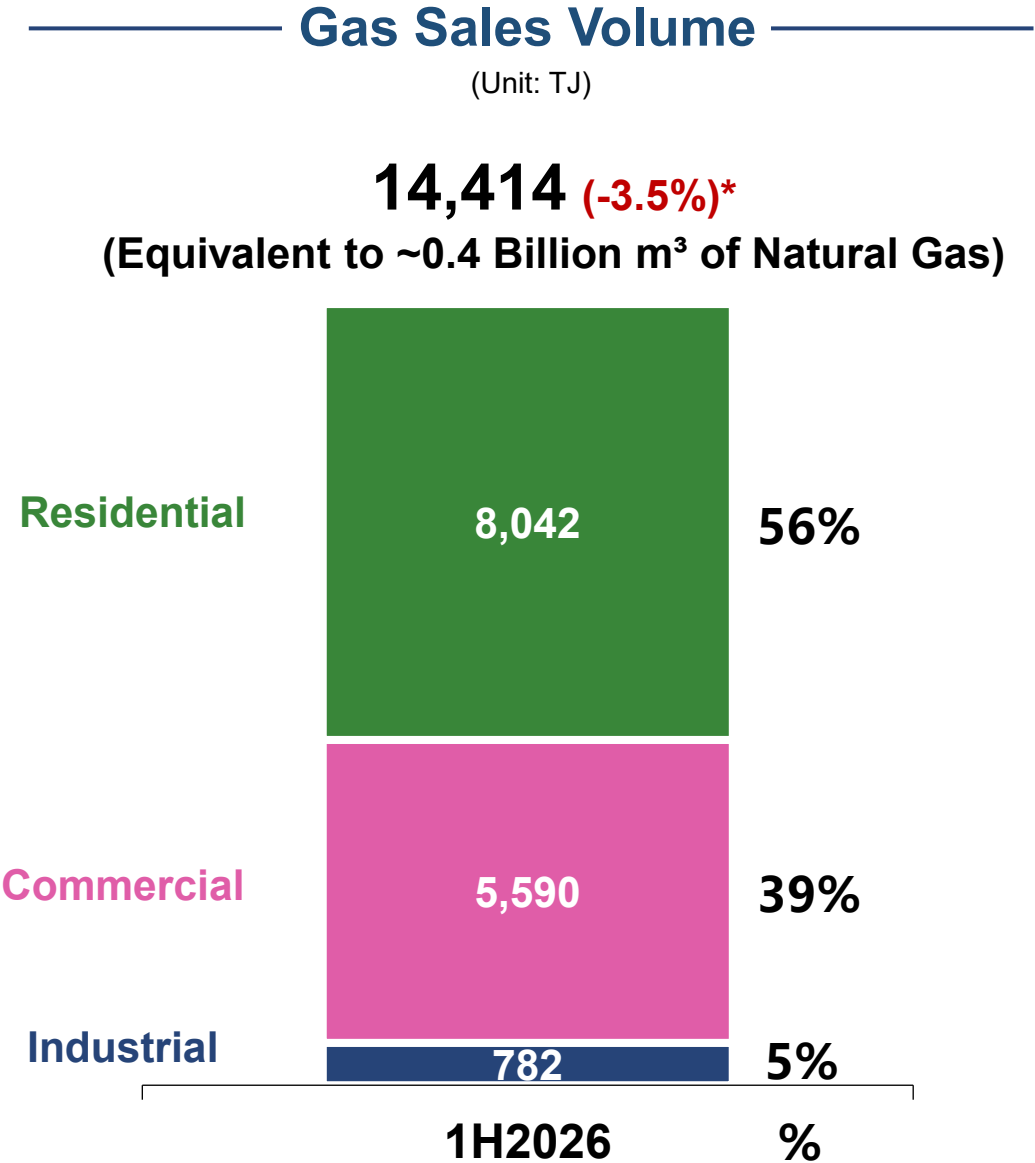
(Unit: HK\$ billion)	1H2025	1H2026
0003.HK (Including 1083.HK)	2.5	2.0
1083.HK	1.4	0.8*

***Note: Renewable Energy capital expenditure totalled HK\$0.3 billion, supported by AuM financing to meet funding requirements**

Utility Business

——Hong Kong Gas Business





* 1°C YoY increase in temperature;
8% increase in HK residents' outbound consumption trips

Stable Profit Performance

- Adjusted basic tariff (+HK1.25 cents) and monthly maintenance charge (+HK\$1). Incremental revenue: ~HK\$0.4 billion
- Visitor arrivals to HK continued recovering, increased by 13% YoY in 1H2026
- 1H2026 GDP increased by 5.1% YoY, hitting a five-year high
- Negatively affected by 1°C YoY increase in temperature and 8% increase in HK residents' outbound consumption trips

Northern Metropolis Development Accelerated

- Planned population: 1.5 million
- Gas sales volume: ~5,500 TJ (~160 million m³)
- Actively supporting and participating in new developments and the Northern Metropolis Action Agenda

Commercialised Hydrogen Energy Business

- Hydrogen extraction from pipelines – safe and convenient: daily supply capacity of 30 tonnes
- Joined forces with leading enterprises to build hydrogen energy ecosystem
- Demonstration project: hydrogen refueling system at Shatin Science Park



Green Fuel Used in Construction Sites

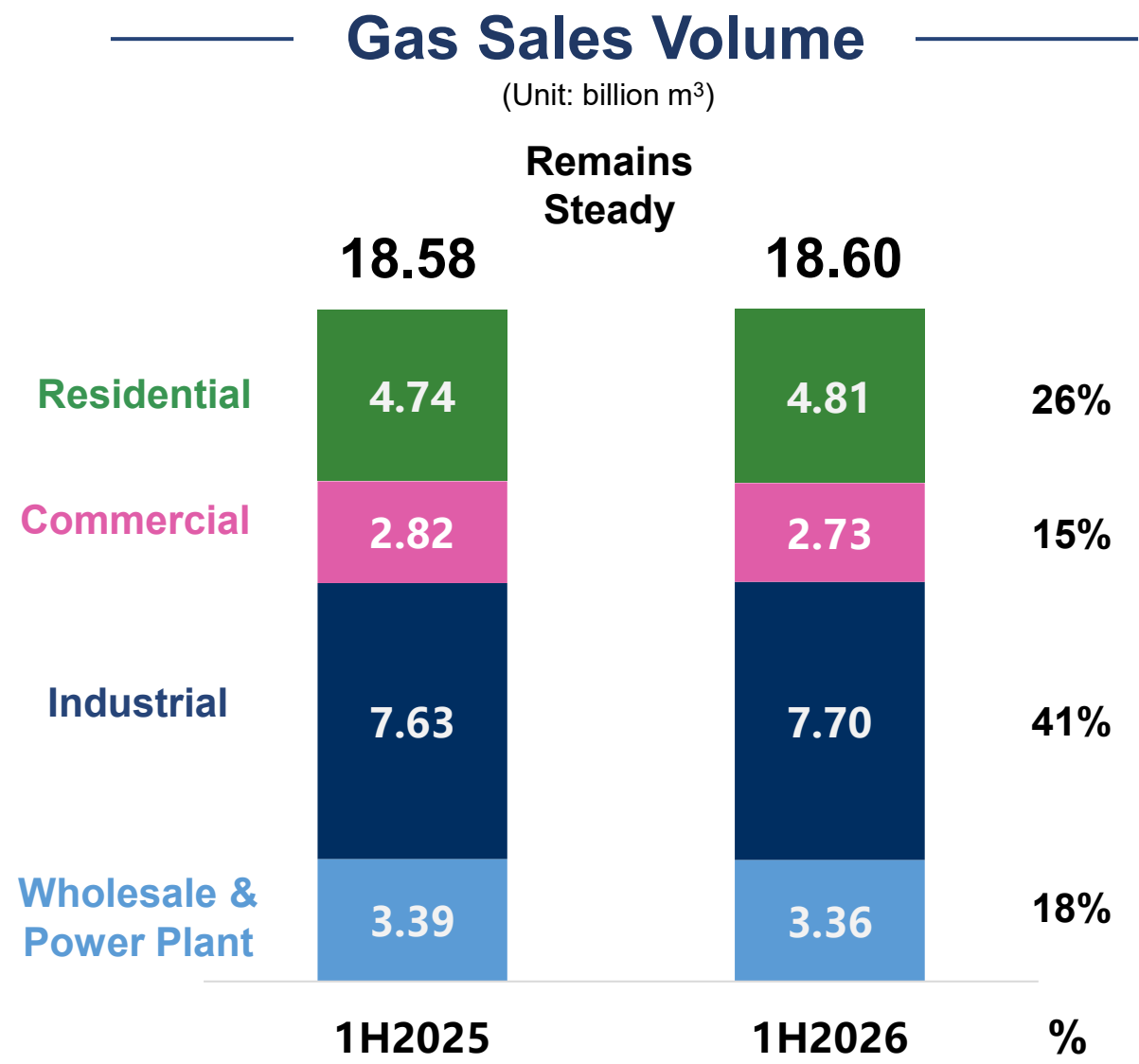
- 10 hydrogen projects currently under development
- Including 3 ongoing construction site power generation system projects:
 - Henderson Construction Site (Central)
 - HKHS Project (Shau Kei Wan)
 - Tuen Mun Villa Project



Utility Business

——Mainland Gas Business





- PRC NG usage dropped by 2.4% YoY in 1H2026
- Notable impact due to mild winter: average winter temperature increased by 1.5°C, second-highest on record
- Affected by the mild winter, commercial gas sales volume dropped by 3% YoY
- Industrial gas sales volume remained stable, with strong growth in sectors such as non-ferrous metals and the “New Trio” industries

Selling Price, Gas Cost and City Gas Dollar Margin

(Unit: RMB/m ³)		1H2025	1H2026	Changes
Selling Price	Residential	2.82	2.83	+0.01
	Commercial	3.65	3.65	-
	Industrial	3.53	3.51	-0.02
Average Selling Price		3.35	3.34	-0.01
Gas Cost		2.81	2.79	-0.02
City Gas Dollar Margin		0.54	0.55	+0.01

Incremental revenue: ~RMB0.2 billion

- Dollar margin improved
- Dynamic sourcing countered market fluctuations, optimised costs and secured gas supply
- C&I cost pass-through is completed; over 90% of the enterprises completed residential cost pass-through

PRC real estate market remained weak, new connections under pressure

The number of residential connections
(Unit: thousands)

1H2025	1H2026	Changes (%)
691	499	-28

Unit residential connection fee: ~RMB3,000 /household

- Affected by weak PRC real estate market, new connections declined
- Expanded coverage on resettlement housing and old urban district renewal projects
- Real estate stabilisation policies continuously eased downward pressure on the market

(Unit: RMB)

Captured Incremental C&I Gas Demand and Integrated Energy Revenue

- Advancing gas-for-steam/electricity substitution. Secured 98 major customers in 1H2026, adding 0.26 billion m³ gas volume
- “Gas+” delivered integrated energy supply, energy trusteeship and energy-saving services. Energy sales: 1.63 billion kWh (+18%), driving gas sales volume up to 0.11 billion m³
- Integrated energy revenue: 0.79 billion (+13%); gross profit: 0.22 billion (+14%). Business scale and profitability improved simultaneously
- Jointly developed 530 C&I customers with annual contracted electricity sales volume of 3.1 billion kWh

“Gas+” featured extensive application scenarios and vast market potential

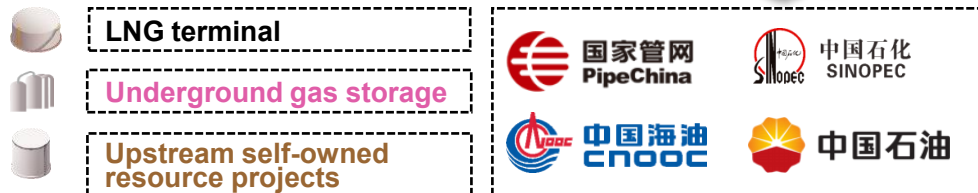


Gas Supply Chain: Assurance of Gas Supply

- Enhance gas supply security & cost efficiency management to sustain business growth



- Total gas sales volume reached 36.35 billion m^3 in 2025, including coordinated gas volume of 4.64 billion m^3 (accounting for 13%). Cost saving: ~RMB0.4 billion
- Implemented a 15 billion m^3 (1.5 billion m^3/year) pipeline gas LTA with the “Three Majors”; average unit price is ~RMB0.30/ m^3 below standard contract price
- LNG LTA trading is expected to generate ~RMB0.2 billion of profit over the next two years
- Gas storage: working gas volume of 0.34 billion m^3 ; strengthened coordination with national pipeline networks on peak-shaving and emergency supply-security, optimised transportation routes and added over 100 injection-offtake points
- Coordinated and secured gas supply of 2.84 billion m^3 in 1H2026



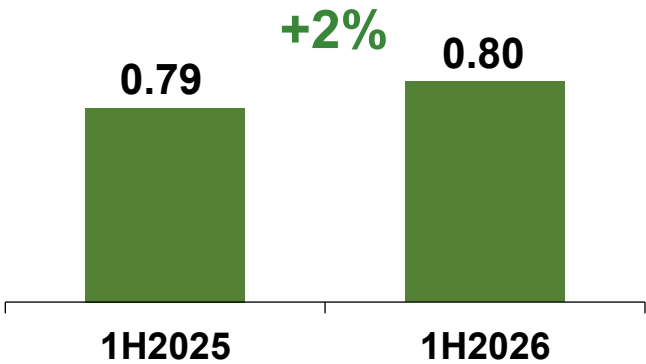
Utility Business

——Mainland Water & Environment



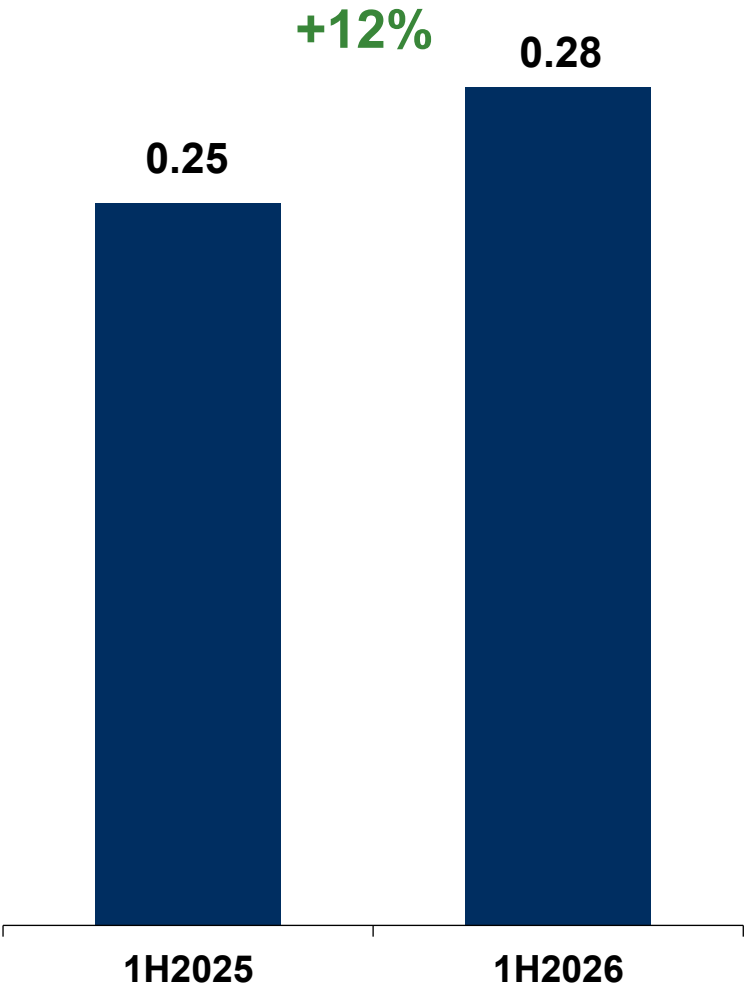
Water Volume

(Unit: billion tonnes)



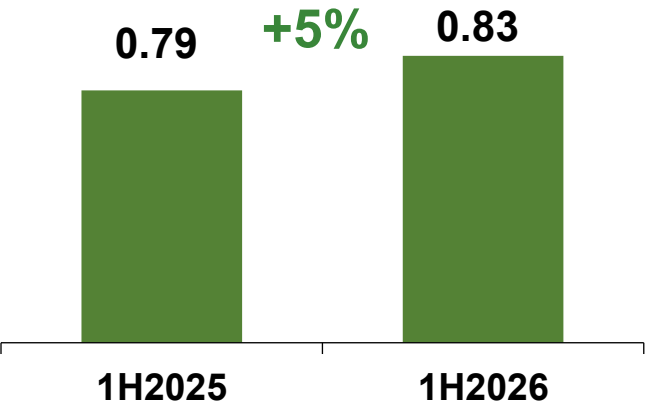
Net Profit

(Unit: HK\$ billion)



Environment (Solid Waste)

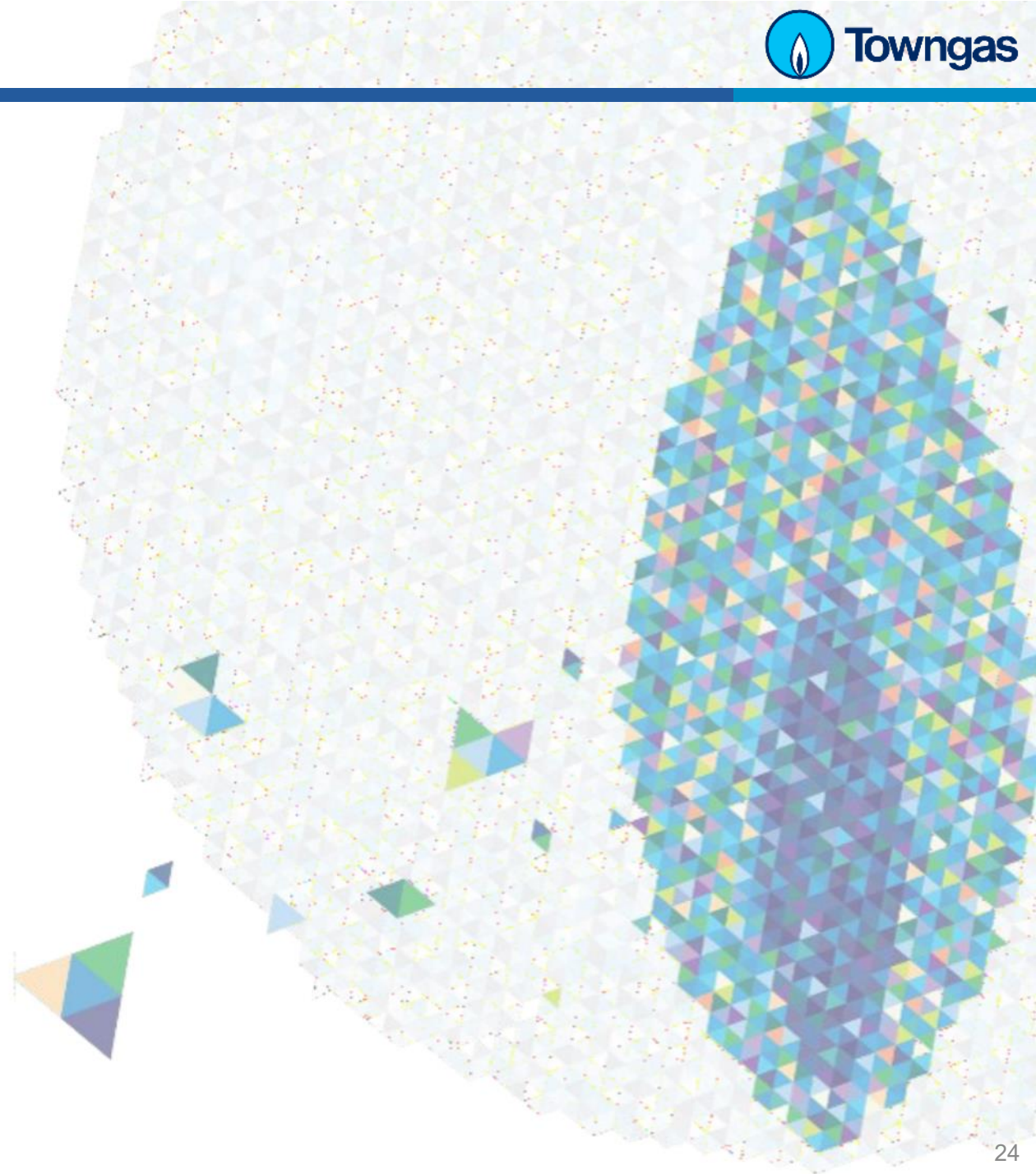
(Unit: million tonnes)

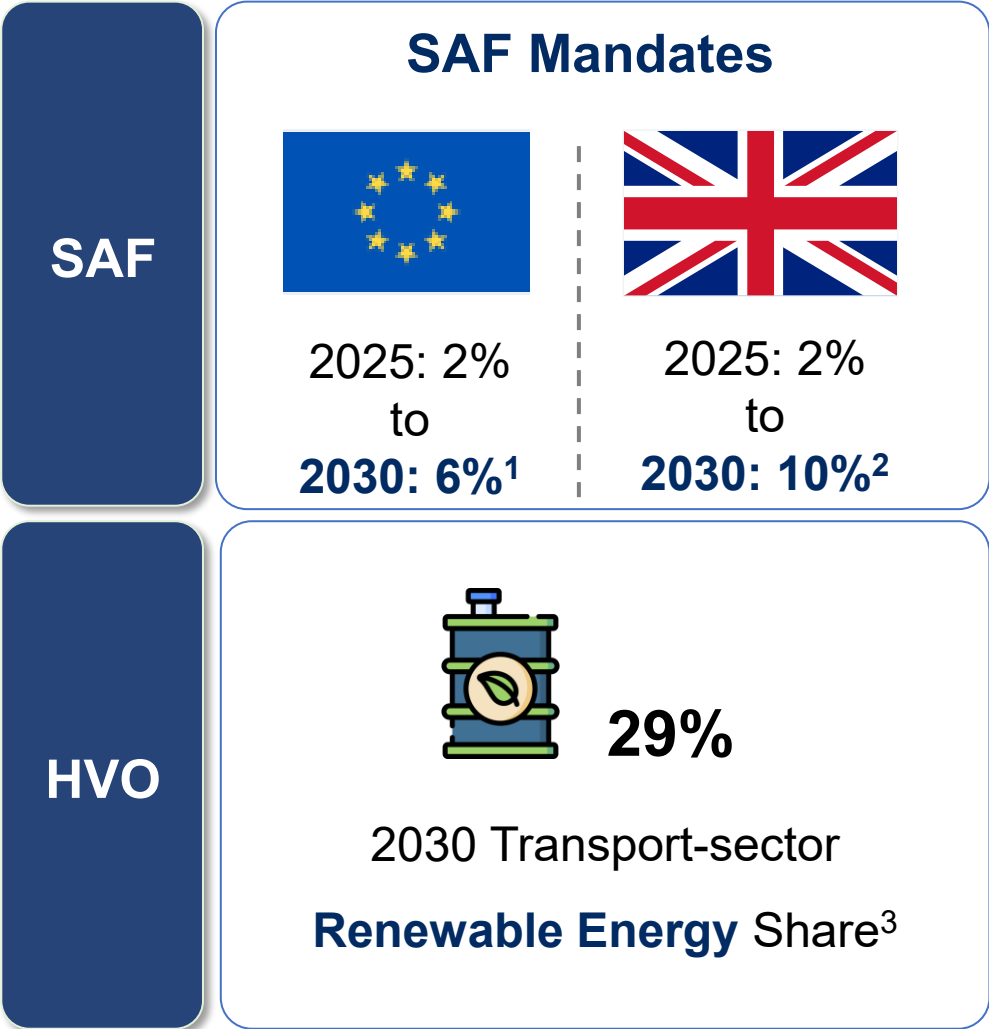


- Growth in water and solid waste volume boosted net profit
- Expanded value-added services including operation trusteeship via asset-light model
- Optimised intelligent management and scheduling to steadily improve operational efficiency
- Projects are located mainly in economically developed areas of Jiangsu, Anhui and Guangdong, maintaining stable operations

Growth Business

——Green Fuels





Source: Argus Media

Notes:

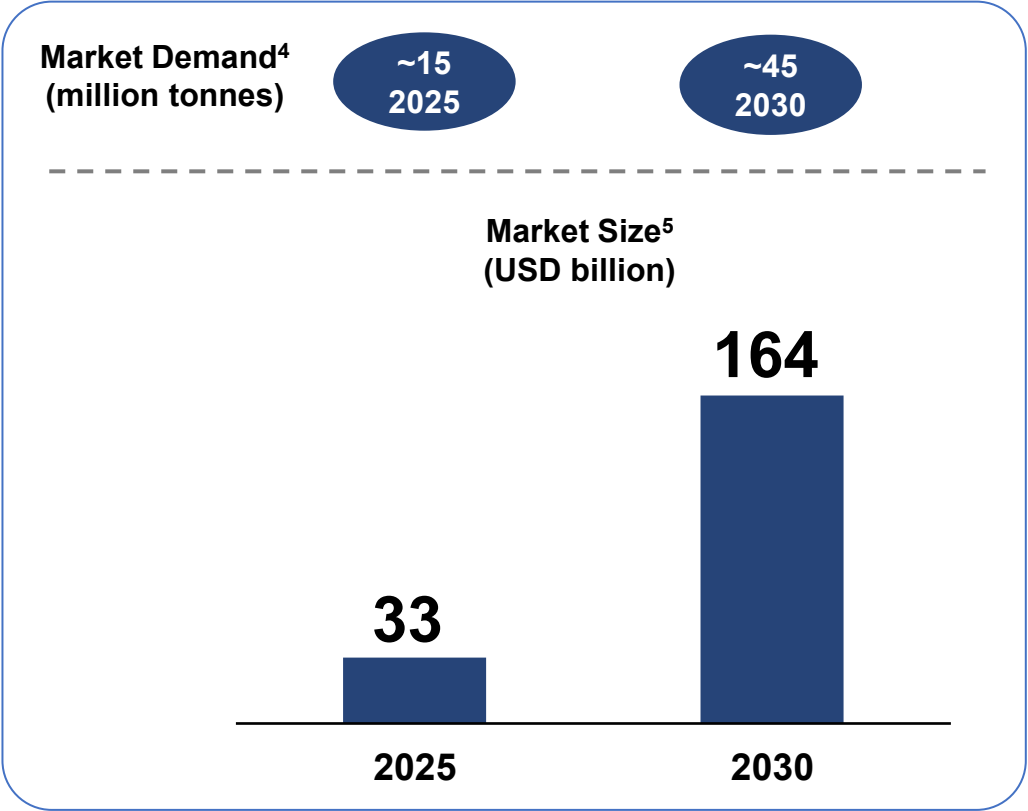
1. Refuel EU

2. GOV.UK

3. EU RED III

4. Includes policy-driven demand only

5. Includes SAF and HVO



- Market demand growth is expected to **outpace** new production capacity growth
- Gradual rollout of tighter mandates sustain market demand and **long-term growth**

- Constructed the Group’s third production base in Dongguan
- Planned production capacity: 450,000 tonnes

Created an Integrated “End-to-End” Model





- Under the extended agreement, EcoCeres' SAF is expected to help British Airways avoid approximately 198,000 tonnes of lifecycle carbon emissions, equivalent to offsetting the carbon footprint of around 341,000 round-trip economy class seats on direct flights between London and New York



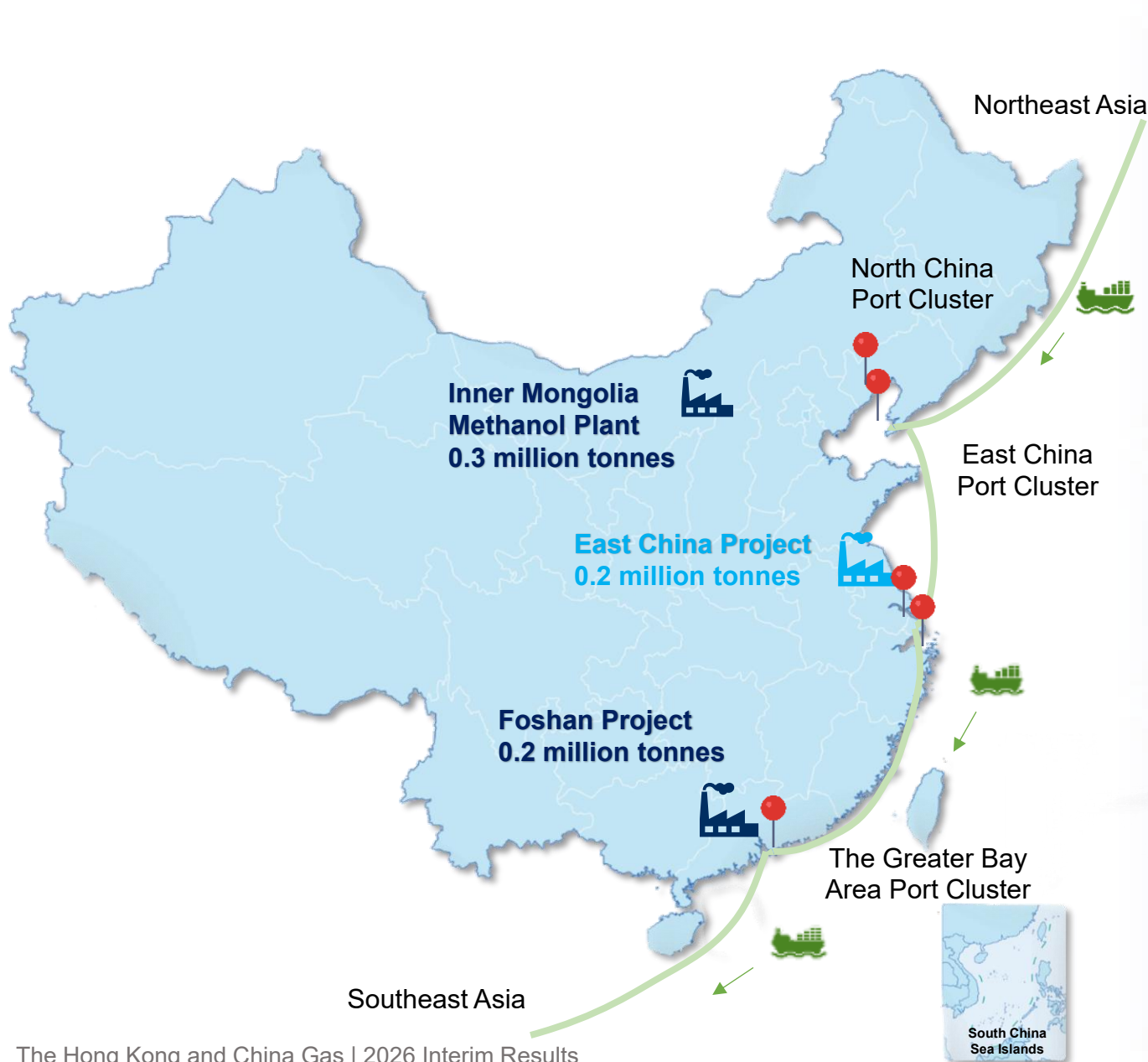
- Schedule to supply SAF to Viva Energy Australia for storage and distribution through Viva Energy's Pinkenba fuel terminal in Brisbane, Queensland



- Partnered with GDS to launch China's first HVO pilot for data centres, pioneering a new low-carbon computing pathway



- Partnered with Singapore Bridge Data Centres to complete Southeast Asia's first HVO-powered data centres backup fuel pilot



Expanding Cooperation

Mainland

- Participated in the Ministry of Transport’s sustainable transport certification system, becoming one of the first certified enterprises
- Invited to the UN High-level Political Forum on Sustainable Development to share a “Best Global Sustainable Transport Practice” case

Hong Kong

- Aligned with government priorities to advance green methanol bunkering in Hong Kong
- Strategically partnered with Sinopec, Geely and others to deploy methanol supply chain and diversified application scenarios

Opportunities & Challenges

- IMO will finalise the implementation timeline for the global shipping carbon tax in December
- 15th Five-Year Plan will comprehensively scale up the application of green fuel across maritime shipping and aviation sectors nationwide

Production & Sales

Green Methanol Sales Progressed Well

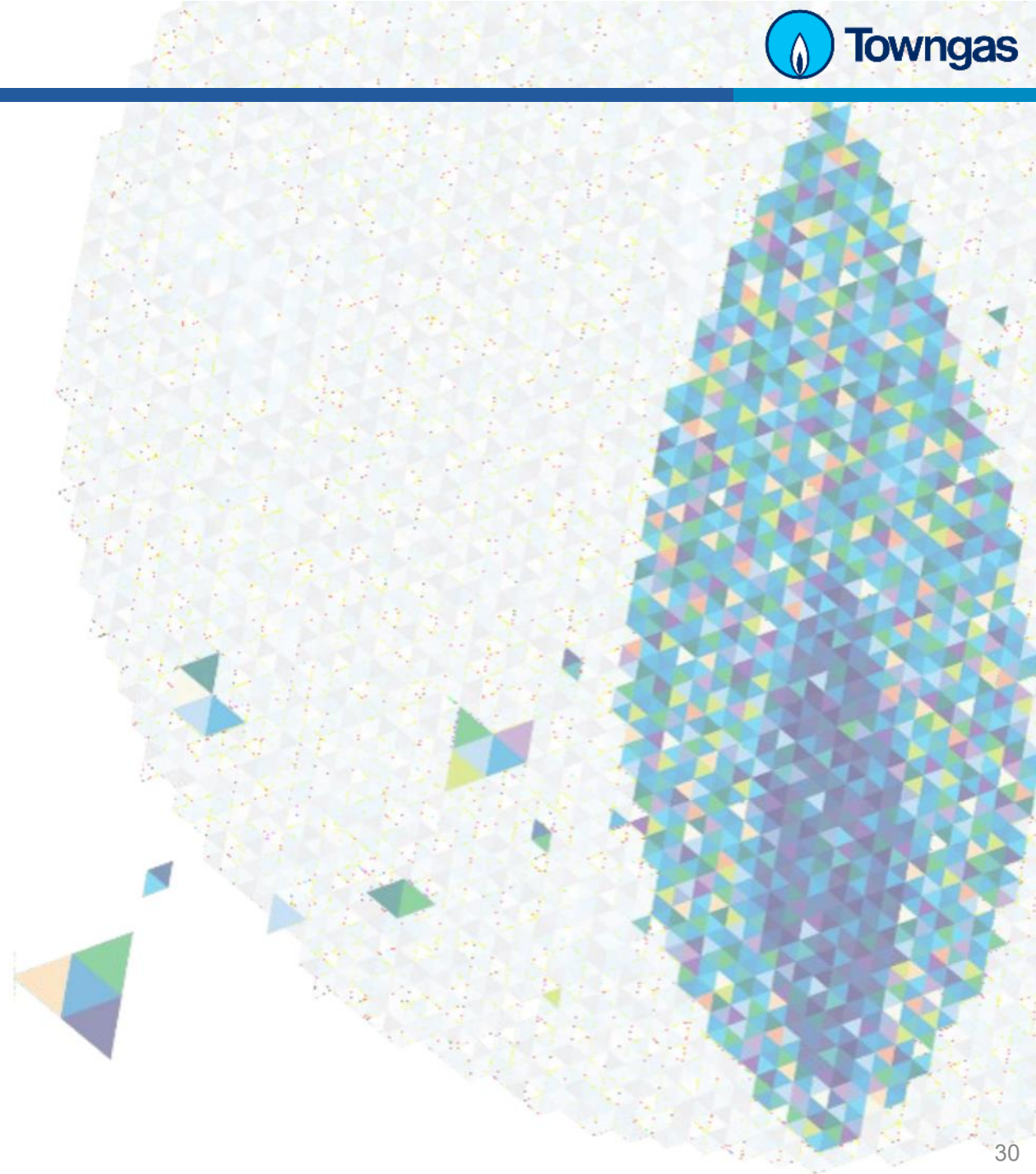
- Inner Mongolia plant sales in 1H2026: ~3,200 tonnes
- Completed first deliveries to chemical customers, including global industry leader BASF
- Orders from Samsung and other partners are steadily fulfilled

Foshan Project

- Sanshui plant: scheduled to officially commence in Q4 (commence operations in 2028)

Growth Business

——Renewable Energy





- Covered 128 zero-carbon industrial parks
- Invested and managed PV installed capacity of 3 GW
- Invested and managed energy storage installed capacity of 0.85 GWh
- 3,500 industrial electricity customers with electricity sales of 7.2 billion kWh in 1H2026

Issued 4 tranches of Quasi-REITs and 1 tranche of inter-institutional REIT, totalling 581 MW



Inter-institutional REIT Issuance Ceremony (May 2026, Shenzhen Stock Exchange)

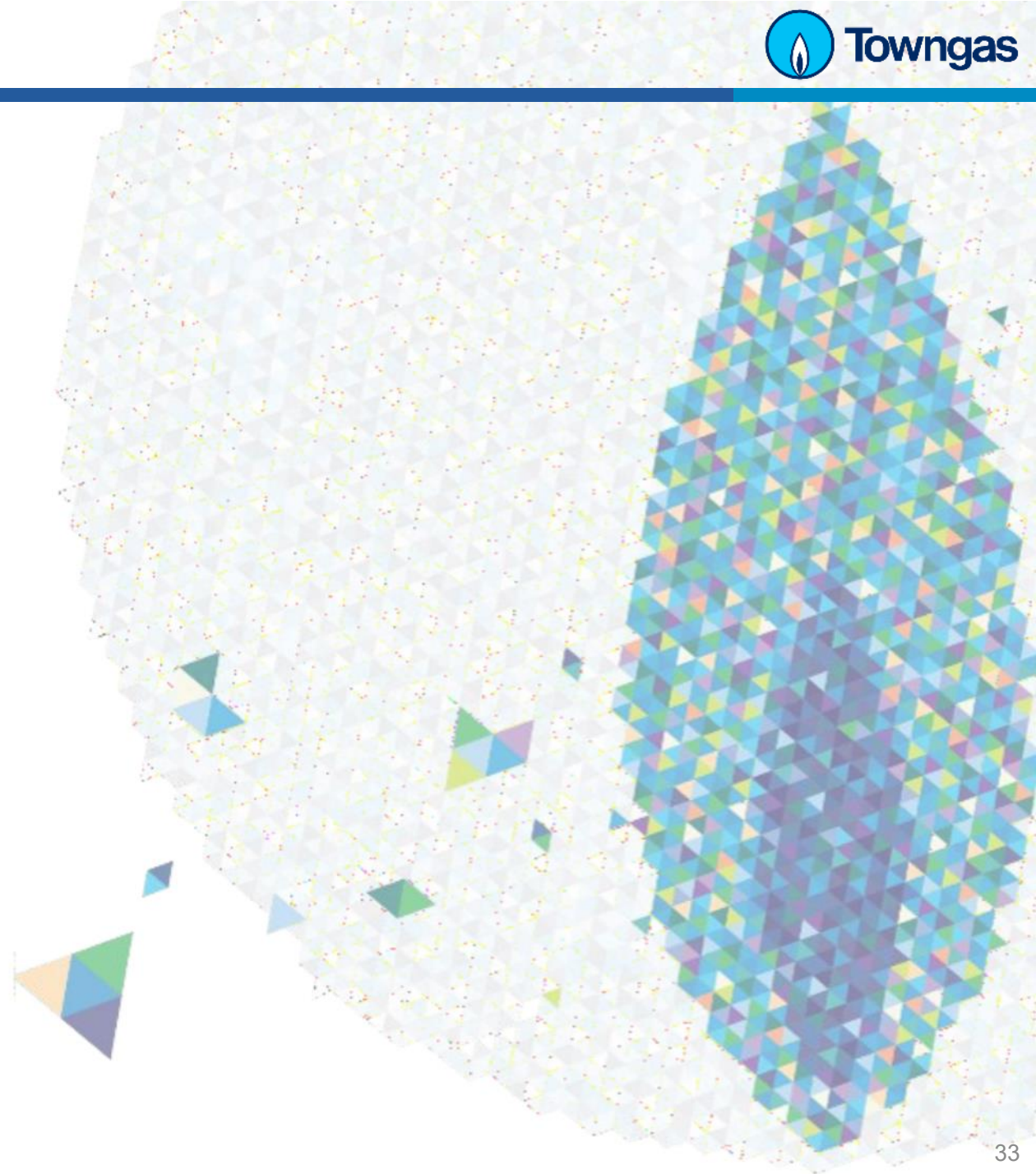
Cumulative AuM Scale (GW)	1.5
Average Equity Disposal Ratio	70%
Cumulative AuM Financing (RMB Billion)	5.5

Note :

- 1. Retained AuM asset management rights with annual management fee exceeding 2% of asset value
- 2. Obtained one-off equity disposal premium

Growth Business

——Extended Business



Population Coverage
~0.13 Billion

Customer Coverage
47.03 Million

Customer Penetration Rate

80%

15%

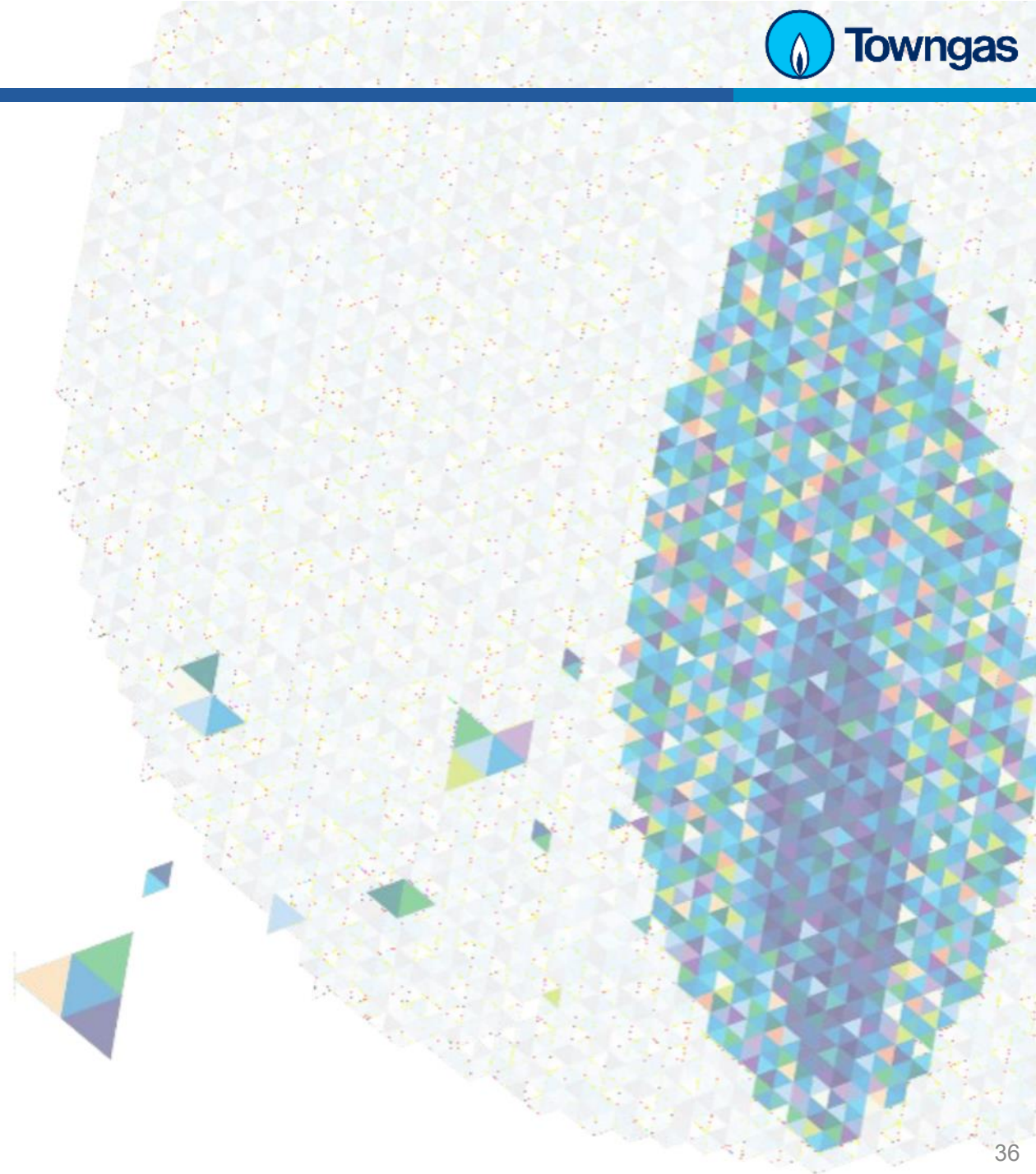
Financial Data (HK\$ million)	Total	Hong Kong	Mainland
Revenue	2,200 (+11%)	1,030	1,170
Gross Profit Margin	37%	44%	30%
Net Profit	307 (+19%)	263	44

Replicate Benchmark Best Practices to Accelerate Business Growth

Average Revenue per Household (HK\$/Day)	Target to achieve a daily revenue of HK\$1 per household	2.6	1.4 (Yixing and Hangzhou)
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Hong Kong (Unit: HK\$)	Kitchen Appliance	New Businesses
	• Retail revenue increased by 19% to 0.77 billion • Adopted bundled sales strategy for gas appliances and white goods to boost sales volume	• Offered elderly home-care products and services • Launched custom cabinetry and whole-house furniture solutions
Mainland (Unit: RMB)	Smart Kitchen	Home Safety
	• Trade-in sales of smart kitchen appliances business increased by 17% to 0.20 billion • Established dedicated HVAC company; heating engineering business revenue increased by 14% to 0.12 billion	• Smart device connections doubled, covering a cumulative 0.44 million households • Upgraded subscription-based security platform services, achieving a conversion rate of 7%
	Insurance	Innovative Community Services
	• Insurance premium increased by 18% to 0.30 billion • Home insurance contribution increased by 17% to 82%	• Launched community service stations in Zhongshan and Hangzhou • Opened 9 shops, with monthly revenue reaching 3 million

ESG & TERA-Award



	2025	2026
MSCI 	AA	AA
 Hang Seng Corporate Sustainability Index Series	AAA	AAA
S&P Global	71	71

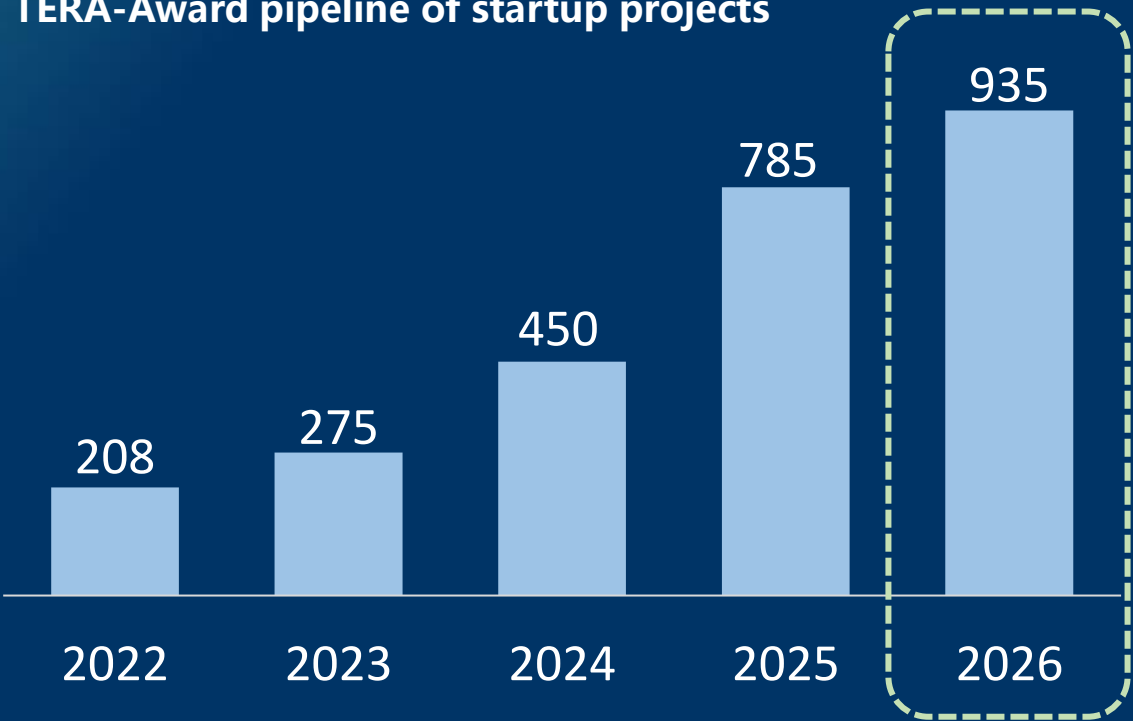
Selected as a constituent of the Dow Jones Best-in-Class Asia Pacific Index for **4 consecutive years**

Past 4 Editions

Collaborated international partnerships

2,600+

TERA-Award pipeline of startup projects



The 5th Edition

**United Nations****UNIVERSITY OF CAMBRIDGE**

Strategic collaborations



935
Total submissions



79
Countries and regions participated



Select around 5-10 high-quality projects for investment

2026:

- **Group Challenges and Opportunities**
- **Full-year Business Guidance**

Challenges

Global warming

Declining family size

Northbound consumption

Opportunities

HKSAR Government exploring new energy solutions

- Hydrogen development for construction site
- Ensure low-carbon feedstock for gas production

Successfully adjusted basic tariff every time

Rolling out kitchen appliance cooperation with property developers

Seizing opportunities in the Northern Metropolis development

Leveraging the “Mega Events Economy” to attract mainland F&B brands

Challenges

Global warming

Downturn in mainland real estate market; declining new customer connections

Geopolitical instability affecting production and energy supply

Opportunities

Seizing opportunities under the 15th Five-Year Plan, fostering cross-segment synergy, scaling up “Gas+” energy efficiency businesses and engaging in local urban “green transition”

National initiative to expand domestic demand and upgrade housing quality, supporting the Group’s value-added services

The Group is deploying “Gas+” and Towngas Lifestyle across the country

Diversified gas resources. China’s natural gas consumption: from ~430 billion m³ (2025) to 570 billion m³ (2030E)

Challenges

**Slowing urban development,
limited incremental growth**

Elevated industry standards

Opportunities

Gas Business & Green Fuels Business leverage synergies to develop organic waste recycling solutions

**Smart transformation towards “dark factories”.
Offering water quality testing services.
Incremental annual revenue: ~RMB10 million.
Providing support to the Malaysia plant**

Challenges

Implementation of “midday off-peak tariff” drives down returns of existing PV assets

Abolition of TOU tariffs affects C&I energy storage investment

Intense price competition among electricity retailers squeezes profit margins and triggers industry shakeout

Opportunities

Electricity prices stabilised; policies drive full industrial PV rollout with reinvestment financed via AuM

Capturing trillion-yuan investment opportunities in standalone energy storage, green power direct connection and zero-carbon parks, and assisting customers with EU CBAM compliance

Leveraging gas-electricity synergy & AI algorithms to capture electricity retail market consolidation opportunities

Challenges

Sluggish domestic demand recovery; muted retail growth

Sustained downturn in real estate sector, shrinking engineering demand

Intensifying competition in Mainland and Hong Kong markets

Opportunities

National policies continue to drive consumption: housing quality upgrades, government-subsidized trade-in programs, AI+ consumption, and the silver economy

Unified branding as *Mia Cucina*; offering premium gas and electric kitchen appliances

Align with the national 15-minute community living circle initiative: leverage in-home services, deepen community service network, and develop smart lifestyle service to boost customer loyalty

Challenges

Pending implementation of IMO regulations

Diversified and evolving market technologies

Price volatility

Competition for raw materials

Competition among producers

Opportunities

EU has established mandatory sustainable fuel volume targets

Capture 15th Five-Year Plan opportunities for SAF & green methanol

- Engage with government & industry alliances to align with international standards and boost profile
- Partner with local governments for stable & diversified raw material supplies

Green methanol can be converted into fuels for “marine, land and air” transport, as well as chemical products

Cost reduction via technical optimisation and production control

Utility Business

Growth Business

Hong Kong		Mainland		Green Fuels		Renewable Energy		Extended Business	
<u>Gas Sales Volume</u> (TJ)		<u>Gas Sales Volume</u> (billion m³)		<u>Advanced Biofuels</u>		<u>Accumulated PV Grid-connected</u> (GW)		<u>Customer Coverage</u> (million)	
26,563 -2.3%		36.55 +1%		(thousand tonnes) Annual Production Capacity: 770		3.8 +1.0		47.80 +1.476	
Equivalent to ~0.75 Billion m³ of Natural Gas		<u>Customers</u> (million)		<u>Green Methanol</u>		<u>PV Generation Volume</u> (billion kWh)		<u>Kitchen Appliance Sales Volume</u> (million units)	
<u>Customers</u> (million)		<u>City Gas Dollar Margin</u>		(thousand tonnes) Annual Production Capacity: 180		3.05 +23%		Hong Kong: 0.26	
2.08 +0.026		(RMB/m³)						Mainland: 0.69	
		<u>Water Volume</u> (billion tonnes)						Total: 0.95 +0.01	
		1.69 +2%							
		<u>Environment (Solid Waste)</u>				<u>Electricity Trading Volume</u> (billion kWh)			
		(million tonnes)				15.0 +78%			
		1.75 +2%							

THANK YOU

This presentation and corresponding discussion may contain certain forward-looking statements, including statements regarding our intent, belief or current expectations with respect to The Hong Kong and China Gas's businesses and operations, market conditions, results of operation and financial condition, capital adequacy, specific provisions and risk management practices. Readers are cautioned not to place undue reliance on these forward-looking statements in relation to holding, purchasing or selling securities or other financial products or instruments. The Hong Kong and China Gas does not undertake any obligation to publicly release the result of any revisions to these forward-looking statements to reflect events or circumstances after the date hereof or the occurrence of unanticipated events. Past performance cannot be relied on as a guide for future performance.

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